

# **EXHIBIT 1**



# INVOICE

1245 Park Street, Suite #1A  
 Peekskill, NY 10566 USA  
 Phone 914-437-8749

2/12/21

INVOICE #12-CG-53

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**TO:**  
 Cohen and Gresser, LLP  
 800 Third Avenue  
 New York, NY 10022

**FOR:**

Services rendered in relation to Monitorship of United States of America, The Vulcan Society, Inc. *et al v.* City of New York.

December 1, 2020 through January 31, 2021

| DESCRIPTION                     | HOURS | HOURLY RATE | AMOUNT             |
|---------------------------------|-------|-------------|--------------------|
| <b>Staff Time Total:</b>        |       |             |                    |
| Principal                       | 35.4  | \$350.00    | \$12,390.00        |
| Associate                       | 63.0  | \$275.00    | \$17,325.00        |
| Analyst                         | 0     | \$100.00    | 0                  |
| Administrative Specialist       | 0     | \$75.00     | 0                  |
| Administrative Assistant        | 0     | \$45.00     | 0                  |
| <u>Sub-Total, Labor</u>         |       |             | <u>\$29,715.00</u> |
| <b>Expenses:</b>                |       |             | \$0                |
| <u>Sub-Total, Expenses</u>      |       |             | <u>\$0</u>         |
| <b>TOTAL EXPENSES AND LABOR</b> |       |             | <b>\$29,715.00</b> |

Make all checks payable to Manitou, Inc. US IRS EIN 13-4070361  
 Total due in 30 days.

**Thank you for your business!**

**Supporting Detail: Invoice 12-CG-53**

Table INV-53A: Summary of Hours by Labor Category and Task, Invoice 12-CG-53

| Labor Category/<br>Task      | Task 1: Attrition<br>Mitigation Plan | Task 2:<br>Strategic<br>Planning<br>Assistance | Task 3:<br>FDNY<br>Baseline | Task 4:<br>NYPD | Task 5:<br>Research<br>Best<br>Practices | Task 6:<br>FDNY<br>Engagement<br>Plan | Task 7:<br>Support<br>Oversight of<br>City's Consult. | Task 8:<br>Review<br>Materials | Task 9:<br>Media/<br>Messaging | Task 10:<br>Meetings | Task 11:<br>Other Tasks |
|------------------------------|--------------------------------------|--|-----------------------------|-----------------|--|---------------------------------------|---|--------------------------------|--------------------------------|----------------------|-------------------------|
| Principal                    |                                      | 1.1  |                             |                 |  |                                       |   | 9.3                            |                                | 17.6                 | 7.4                     |
| Associate                    |                                      | 0.9  |                             |                 |  |                                       |   | 7.4                            |                                | 17.8                 | 36.9                    |
| Analyst                      |                                      |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Administrative<br>Specialist |                                      |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Admin.<br>Assistant          |                                      |  |                             |                 |  |                                       |   |                                |                                |                      |                         |

Table INV-53B: Summary of Hours by Person by Task

|                  | Task 1:<br>Attrition<br>Mitigation<br>Plan | Task 2:<br>Strategic<br>Planning<br>Assistance | Task 3:<br>FDNY<br>Baseline | Task 4:<br>NYPD | Task 5:<br>Research<br>Best<br>Practices | Task 6:<br>FDNY<br>Engagement<br>Plan | Task 7:<br>Support<br>Oversight of<br>City's Consult. | Task 8:<br>Review<br>Materials | Task 9:<br>Media/<br>Messaging | Task 10:<br>Meetings | Task 11:<br>Other Tasks |
|------------------|--|--|-----------------------------|-----------------|--|---------------------------------------|---|--------------------------------|--------------------------------|----------------------|-------------------------|
| Charles Jennings |  | 1.1  |                             |                 |  |                                       |   | 4.3                            |                                | 15.6                 | 7.4                     |
| Adam Thiel       |  |  |                             |                 |  |                                       |   | 5.0                            |                                | 2.0                  |                         |
| Kevin Roche      |  |  |                             |                 |  |                                       |   | 5.0                            |                                |                      |                         |
| Peter Van Dorpe  |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Max Wilson       |  | 0.9  |                             |                 |  |                                       |   |                                |                                | 1.5                  | 20.4                    |
| Alison Wilkey    |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Alfredo Suarez   |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Eric Tade        |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Gary Richardson  |  |  |                             |                 |  |                                       |   |                                |                                | 5.3                  | 0.5                     |
| Djuana Stoakley  |  |  |                             |                 |  |                                       | 2.4   |                                |                                |                      |                         |
| Denise Smith     |  |  |                             |                 |  |                                       |   |                                |                                | 9.9                  | 10.0                    |
| Statistician     |  |  |                             |                 |  |                                       |   |                                |                                | 1.1                  | 6.                      |
| Analyst          |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |
| Admin. Asst.     |  |  |                             |                 |  |                                       |   |                                |                                |                      |                         |